

King County Public Hospital District No. 2  
d/b/a EvergreenHealth  
Board of Commissioners Meeting  
EvergreenHealth Medical Center, Kirkland, WA  
January 15, 2021  
Educational Session Minutes

Comms. Present: Comms. Butler, DeYoung, Edwards, Hirt, McLaughlin, Pilcher, and Snyder

Medical Staff Leadership: Sean Kincaid, MD, Chad Bentsen, MD, Jim O'Callaghan, MD

Others Present: Chris Bredeson, Tina Mycroft, Candace Scairpon, Jeff Tomlin, MD, Susan Dyson

Legal Counsel:

Guests: Linda Jenkins (Exhibit A)

**LEADERSHIP  
EDUCATIONAL  
SESSION**

Comm. McLaughlin called the January 15, 2021 Education Meeting of the Board of Commissioners of King County Public Hospital District No. 2 to order at 7:02 a.m. and welcomed those present.

**PRESENTATIONS and DISCUSSION**

**Overview of the  
Changing  
Healthcare  
Landscape**

Jeff Tomlin, MD, CEO, welcomed everyone to the meeting and thanked Trisha West and Susan Dyson for their hard work leading up to this meeting. He also provided a brief COVID-19 vaccination update and reviewed the agenda for the day.

Chris Bredeson, COO, reviewed the Strategic Planning Cycle, the evolving healthcare landscape including population and demographics, diversity, social determinants of health, the impacts of COVID-19 on economics, and healthcare. He also reviewed what people are looking for in health care including more personalized care, cost, convenience, transparent pricing, etc. He noted the site of service is shifting, people are interested in virtual and telehealth, the workforce has been impacted in a variety of ways including early retirements, physician and nurse burnout, etc. The Board engaged in discussion throughout.

**System-wide  
Survey Results  
Discussion**

Chris Bredeson, COO, reviewed the results of the recent Strategic Planning Survey, which included a review of strengths, weaknesses, opportunities and threats. The Board engaged in discussion throughout.

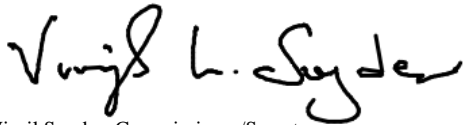
**Long-Term Plans** Dr. Tomlin welcomed our guests Diane Hansen, Michael Bogert, and Cacey Black of Palomar Health in California. The team provided an overview of Palomar, including their challenges and accomplishments of being a public hospital district. Throughout the presentation, the presenters engaged in dialogue and answered questions from the Board. The Board thanked the team for taking the time to meet with us and share their experience.

**Board Strategic Direction** The Board discussed the future healthcare market on the Eastside, a longer strategic planning horizon, projections and scenarios, coupled with our traditional 3-year planning cycle. The Board engaged in discussion throughout.

The Board thanked the presenters for an excellent meeting.

**Adjourn** The January 15, 2021 Meeting of the Board of Commissioners for King County Public Hospital District No. 2 was adjourned at 12:05 p.m.

ATTEST:

A handwritten signature in black ink that reads "Virgil H. Snyder". The signature is written in a cursive, flowing style.

Virgil Snyder, Commissioner/Secretary  
Feb 17, 2021 5:39 PM PST

**Exhibit A – Guests**

<b>Name</b>	<b>Residence</b>
Linda Jenkins	45 <sup>th</sup> Legislative District